



January 20, 2021

Re: John R. Batsell, QC7 Development Services, LTD

To Whom It May Concern:

It is with great pleasure that I write this letter of recommendation for John Batsell and his team at QC7 Services. I have had the opportunity to work with John for more than twenty years on a multitude of projects. He is a consummate professional and has been our exclusive manager overseeing all development services. John has an extraordinary depth of experience and knowledge of the entire process from due diligence to entitlements to construction.

John utilizes his unique talent of property evaluation, due diligence, development integration, management, and financial accountability while incorporating his innovative and pro-active approach to service the project's needs. John has a phenomenal talent to envision the entire program and the expertise to foresee potential obstacles before they impact the project. John also develops a team of consultants and documentation control to create a problem-free process that not only saves money but allows us to focus on expanding our business.

Please contact me directly with any questions or additional information at your convenience.

Sincerely,

A handwritten signature in blue ink, consisting of a large, stylized 'J' followed by a long horizontal line that curves upwards at the end.

Jason Maddox
Chief Operating Officer
Epic Real Estate Partners, LLC